



PROJECT WORK PLAN

Regional Economic Development Plan & Implementation Plan for the Tr'ondëk Hwëch'in Traditional Territory (Phase 4 & 5)



Prepared for:

TR'ONDËK HWËCH'IN

Attention:

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Introduction

Tr'ondëk Hwëch'in became the seventh Yukon First Nation to achieve self- government when the Tr'ondëk Hwëch'in Final and Self-Government Agreements came into effect on September 15, 1998. The two Agreements form a truly comprehensive basis for self- government as they address constitutional, land and fiscal aspects in an integrated treaty. The Tr'ondëk Hwëch'in Final Agreement is constitutionally protected under section 35 of the Constitution Act, 1867.

The Tr'ondëk Hwëch'in Final Agreement sets out Economic Development Measures for the Tr'ondëk Hwëch'in with objectives that include:

- Providing the Tr'ondëk Hwëch'in (as Yukon Indian People) with opportunities to participate in the Yukon economy;
- Developing economic self-reliance for the Tr'ondëk Hwëch'in; and
- Ensuring that the Tr'ondëk Hwëch'in obtain economic benefits that flow directly from the Settlement Agreements.

Section 3.0 of Part 1 of Schedule A to Chapter 22 of the Tr'ondëk Hwëch'in Final Agreement directs the Parties (Tr'ondëk Hwëch'in, Yukon and Canada) to jointly undertake the preparation of a regional economic development plan for the Traditional Territory of the Tr'ondëk Hwëch'in.

The Tr'ondëk Hwëch'in Regional Economic Development Plan and Implementation Plan is to be drafted in conformity with the following principles:

- Development of the Plan shall be an inclusive endeavour and shall provide the opportunity to involve the City of Dawson, existing commercial and industrial interests within the Traditional Territory of the Tr'ondëk Hwëch'in, and other residents of the Traditional Territory of the Tr'ondëk Hwëch'in; and,
- Economic development activities recommended by the Regional Economic Development Plan shall be consistent with principles of Sustainable Development¹;

Project Objectives – Phases 4 & 5

The project plan developed in 2006 laid out a series of phased steps to meet the relevant provisions of Chapter 22 (and the associated Tr'ondëk Hwëch'in Final Agreement Implementation Plan). Phases 1-3 have been completed to date.

This project (Phases 4 & 5) will complete the regional economic development and implementation plan, incorporating recommendations on economic development priorities and also recommending measures to integrate the plan with other relevant economic plans and strategies.

Furthermore, this project will recommend actions with Government and the Tr'ondëk Hwëch'in should take to implement the regional economic development plan.

Subsequent projects will address the remaining requirements relating to the planning process.

¹ "Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs." – World Commission on Environment and Development (WCED). *Our Common Future*. Oxford: Oxford University Press, 1987 p. 43.



Methodology & Work Plan

This detailed work plan for Phases 4 & 5 divides the assignment into fourteen (14) overall steps. Each step is defined by an objective, specific tasks pertaining to completing each step are summarized with corresponding milestone/deliverable and target due date.

Step 1 – Assignment Initiation

Objectives: Meet with the Oversight Committee and Project Director to clarify: project expectations, work plan, timing, milestones and deliverables. This meeting will occur in Dawson City at a time and location convenient to Oversight Committee and Project Director schedules.

Task 1.1: Project Initiation Meeting

The purpose of this meeting will be to review the scope, approach, work plan and schedule for the study. This initial client meeting will be critical in ensuring that the key team members and client have a clear understanding in relation to the project milestones, deliverables and time lines. Additional topics for discussion may include, but are not limited to the following:

- Project proponent to travel to Dawson for this meeting;
- Formalize contract, terms of reference, goals, objectives, times lines;
- Discuss data sources, additional contacts in the study area and effective methodology for collecting relevant data/documents in a timely fashion; and
- Working notes will be prepared from this and all other meetings, complete with action items.

OUTCOME: REFINED WORK PLAN	TARGET DATE: OCTOBER 2011
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Step 2 – Review of all Relative Documents

Objective: To source any and all other documents and/or research with relevance to this Regional Economic Development Plan and Implementation Plan project and to ensure the Project Team is up-to-speed with any and all relevant documents, research results, data sources and stakeholder opinions.

Task 2.1: Review the Tr'ondëk Hwëch'in Final Agreement and the Final Agreement Implementation Plan with specific focus on Chapter 22 (economic development measures)

Task 2.2: Review of all documents produced as part of Phases 1 – 3

- Economic Scan and Assessment of Potential for Development, March 2008; and
- Tr'ondëk Hwëch'in Regional Economic Development Plan, Phase 3 – Community Based Research: Keeping it *Real*.

Task 2.3: Source and review any/all pertinent documents. Examples might include, but are not limited to:

- The Yukon Nodal Development Plan: The Untapped Opportunity;



- Abridged Nodal Framework and Gap Identification: Final Report;
- A New Deal, Northern Communities and Economic Development;
- Peel Watershed Planning Documents (assorted);
- Final Report: Land Asset Identification and Analysis;
- Technical Report: Land Asset Identification and Analysis, April 2009;
- Trust Indenture – Tr'ondëk Hwëch'in Trust, 2009;
- Dawson City Official Community Plan;
- Tr'ondëk Hwëch'in First Nation Participation in the Management of Tombstone Territorial Park;
- Dawson City Community Action Plan on Climate Change;
- Dawson City Heritage Management Plan;
- Dawson Climate Change Adaptation Plan;
- Tr'ondëk Hwëch'in First Nation & Tombstone Territorial Park – various reports with Parks Canada; and
- Other documents/reports/studies as identified by the Project Director, the Advisory Committee &/or other project committees.

Task 2.4: Development of literature/research review notes to ensure that all relative and pertinent regional economic development data is recognized and available to the Project Team for further project work.

OUTCOME: LITERATURE/RESEARCH REVIEW	TARGET DATE: NOVEMBER, 2011
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Step 3 – Application of Evaluation Framework

Objective: To apply the evaluation framework developed under Phase 3 to the economic priorities arising out of the report from Phases 1 & 2 and to any other economic priorities, which may surface as a result of discussions with the Oversight Committee, Project Director or Advisory Committee.

Task 3.1: Summarize/inventory all economic priorities arising from phases 1 & 2

Task 3.2: Review summary and solicit any additional or updated priorities from the Oversight Committee, Project Director or Advisory Committee.

Task 3.3: Apply evaluation framework from Phase 3 to all agreed upon economic priorities.

OUTCOME: ALL ECONOMIC PRIORITIES EVALUATED	TARGET DATE: NOVEMBER, 2011
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Step 4 – Prepare Consultation Draft of Regional Economic Development Plan

Objective: Utilizing all information/date confirmed in Step 1 to 3, prepare a draft economic development plan for review by the Advisory Committee, sectoral resource groups, industry associations, and industry specific community-based focus groups.

Task 4.1: Prepare draft plan for discussion with all of the stakeholder groups. Draft plan to include:

- Action Plans detailing specific activities that should be pursued to achieve desired goals and objectives;
- The state of the economy in the Traditional Territory of Tr'ondëk Hwëch'in;
- The potential for development in the ten (10) economic sectors as identified during work Phases 1 through 3:
 - ✓ Communications;
 - ✓ Tourism & Culture;
 - ✓ Transportation;
 - ✓ Agriculture;
 - ✓ Energy;
 - ✓ Forestry & Wildlife Resources;
 - ✓ Oil & Gas;
 - ✓ Mining;
 - ✓ Knowledge-based; and
 - ✓ Government Services.
- Recommendations on appropriate economic development that supports sustainable development;
- Recommendations on priority economic development in the Traditional Territory of Tr'ondëk Hwëch'in; and
- Recommendations on measures to coordinate development and implementation of this and all related plans.

Task 4.2: Prepare presentation notes/format for stakeholder meetings.

OUTCOME: DRAFT REGIONAL ECONOMIC DEVELOPMENT PLAN & PRESENTATION FILES	TARGET DATE: DECEMBER, 2011
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Step 5 – Obtain Feedback and Suggestions from Tr'ondëk Hwëch'in, City of Dawson, Government of Yukon and Government of Canada.

Objective: With the assistance of the Oversight Committee, coordinate and facilitate interviews &/or meetings with representatives of the four levels of Government in order to obtain feedback, suggestions and/or recommendations regarding the draft Economic Development Plan.

Task 5.1: Coordinate information and fact-finding meetings &/or interviews with the four levels of government.

Task 5.2: Take detailed notes of all comments and suggestions.

Task 5.3: Incorporate all suggestions/recommendations obtained via Step 5 into draft working document.



Task 5.4: Prepare and deliver "Interim Report 1" for review and discussion.

OUTCOME: INTERIM REPORT 1 – PLANNING

TARGET DATE: DECEMBER, 2011

Step 6 – Obtain Feedback and Suggestions from all Advisory and Stakeholder Groups

Objective: To obtain feedback, suggestions and recommendations on the consultation draft from the Project Director, Oversight Committee, Advisory Committee, sectoral resource groups, industry associations, and industry specific community-based focus groups.

Task 6.1: Coordinate information and fact-finding meetings with:

- Oversight Committee;
- Advisory Committee;
- Sectoral Resource Groups;
- Industry Associations;
- Industry-Specific Community-Based Focus Groups; and
- Others if identified by the Advisory Committee.

Task 6.2: Plan for, undertake/facilitate all meetings (Whitehorse, Dawson City & elsewhere if required).

Task 6.3: Prepare Summary Notes from Stakeholder Meetings

OUTCOME: SUMMARY NOTES

TARGET DATE: DECEMBER, 2011

Step 7 – Revise and Update Draft Regional Economic Development Plan

Objective: Development of "Final" Regional Economic Development Plan that is inclusive of any/all suggestions and recommendations gathered during the review Steps.

Task 7.1: Utilizing all information, feedback, suggestions and any new data/information generated from all stakeholders in work Steps 1 through 6, revise, update and fine-tune the draft Regional Economic Development Plan.

Task 7.2: Prepare Final Regional Economic Development Plan for presentation to Oversight & Advisory Committees.

OUTCOME: FINAL REGIONAL ECONOMIC DEVELOPMENT PLAN (WORKING)

TARGET DATE: JANUARY, 2012



Step 8 – Presentation of Regional Economic Development Plan to Oversight and Advisory Committees

Objective: To ensure that the resulting Regional Economic Development Plan (Final) is inclusive of all (appropriate) suggestions and provides desired direction & action steps.

Task 8.1: Circulate latest working plan to all committee members.

Task 8.2: Coordinate mutually convenient committee meeting(s).

Task 8.3: Prepare detailed notes from meeting(s).

OUTCOME: PRESENTATION TO OVERSIGHT & ADVISORY COMMITTEES	TARGET DATE: JANUARY, 2012
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Step 9 – Finalize Regional Economic Development Plan

Objective: Utilizing all feedback and suggestions received during work Steps 1 through 8, develop final report document.

Task 9.1: Based on feedback from the Oversight Committee, and Advisory Committee finalize the Regional Economic Development Plan.

OUTCOME: REGIONAL ECONOMIC DEVELOPMENT PLAN (FINAL)	TARGET DATE: FEBRUARY, 2012
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Step 10 – Development of a Consultation Draft Regional Economic Development Implementation Plan

Objective: Develop a consultation draft Regional Economic Development Implementation Plan. The implementation plan should recommend actions, which Government and the Tr'ondëk Hwëch'in should take to implement the regional economic development plan.

Task 10.1: Draft implementation steps and associated proposed action steps to ensure effective forward action and implementation of the economic development initiatives identified in Steps 1 through 9.

OUTCOME: CONSULTATION DRAFT RED IMPLEMENTATION PLAN	TARGET DATE: FEBRUARY, 2012
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Step 11 – Obtain Feedback and Suggestions from Tr'ondëk Hwëch'in, City of Dawson, Government of Yukon and Government of Canada.

Objective: With the assistance of the Oversight Committee, coordinate and facilitate interviews &/or meetings with representatives of the four levels of Government in order to obtain feedback, suggestions and/or recommendations regarding the draft Regional Economic Development Implementation Plan.

Task 11.1: Coordinate information and fact-finding meetings &/or interviews with the four levels of government.

Task 11.2: Take detailed notes of all comments and suggestions.

Task 11.3: Incorporate all suggestions/recommendations into working/draft implementation plan.

Task 11.4: Prepare and deliver "Interim Report 2 - Implementation" for review and discussion.

OUTCOME: INTERIM REPORT 2 – IMPLEMENTATION	TARGET DATE: MARCH, 2012
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Step 12 – Revise and Update Draft Regional Economic Development Implementation Plan

Objective: Move towards the development of a "Final" Regional Economic Development Implementation Plan that is inclusive of any/all suggestions and recommendations gathered during the review Steps.

Task 12.1: Utilizing all information, feedback, suggestions and any new data/information generated from all stakeholders in work Step 11, revise, update and fine-tune the draft Regional Economic Development Implementation Plan.

Task 12.2: Prepare Final Regional Economic Development Plan for presentation to Oversight & Advisory Committees.

OUTCOME: FINAL REGIONAL ECONOMIC DEVELOPMENT IMPLEMENTATION PLAN (WORKING)	TARGET DATE: MARCH, 2012
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Step 13 – Presentation of Regional Economic Development Implementation Plan to Oversight Committee

Objective: To ensure that the resulting Regional Economic Development Implementation Plan (Final) recommendations are inclusive of all (appropriate) suggestions, are feasible and do-able, and provide desired direction & realistic implementation action steps.



Task 13.1: Circulate latest working implementation plan to all committee members.

Task 13.2: Coordinate mutually convenient committee meeting.

Task 13.3: Facilitate meeting.

Task 13.3: Prepare detailed notes from meeting.

OUTCOME: PRESENTATION TO OVERSIGHT COMMITTEE	TARGET DATE: MARCH, 2012
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Step 14 – Finalize Regional Economic Development Implementation Plan

Objective: Utilizing all feedback and suggestions received, develop final report document.

Task 14.1: Based on feedback from the Oversight Committee, finalize the Regional Economic Development Implementation Plan.

OUTCOME: REGIONAL ECONOMIC DEVELOPMENT IMPLEMENTATION PLAN	TARGET DATE: MARCH, 2012
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